# Birdville Independent School District Watauga Middle School



# **Mission Statement**

The mission of Watauga Middle School is to ensure student success at their highest potential to prepare them for global citizenship through a cooperative effort among school leaders, parents and students, as distinguished by outstanding academic, athletic and fine arts achievement.

# Vision

Watauga Middle School will provide innovative instruction in every class to empower exceptional students ready for an ever-changing society.

# Value Statement

Student-centered, Diverse, Rigorous: Watauga Middle School

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# **Comprehensive Needs Assessment**

#### **Needs Assessment Overview**

**Needs Assessment Overview Summary** 

CNA 2024

## **Demographics**

#### **Demographics Summary**

- Watauga is a suburb of Fort Worth located in Tarrant County.
- Watauga Middle School (WMS) serves approximately 582 students.
- Student ethnicity is comprised of:
  - 51.37% Hispanic
  - 30.76% White
  - 7.90% African American
  - 7.39% Asian
  - 1.55% American Indian Native Alaskan
  - .86% Native Hawaiian Pacific Islander
- Approximately 72.51% of students are Economically Disadvantaged (ED).
- Approximately 33.68% of students are English Language Learners (ELLs)
- Approximately 19.07% of students are served in Special Education (SpEd).
- Approximately 66.49% of students are At-Risk.
- Approximately 12.89% of students have a 504 plan.
- Approximately 14.09% of students have Dyslexia.
- Approximately 8.08% of students are served through the Gifted and Talented program (GT). (Which is an Honors+ program in which extension activities are written into the Honors Curriculum in addition to a separate curriculum.)
- Approximately 53.5% of students take one or more Career and Technology Education (CTE) courses
- Twelve students were served in District Alternative Education Program (DAEP) placements in 2023-2024. (Students were sent to DAEP due to the implementation of HB 114. All students who were sent to DAEP have been in possession of a vape with the exception of three students. Two students served two times. One student served three times.)
- All staff is highly qualified.
- Professional Development (PD) is often offered through the Professional Learning Communities (PLCs), as well as through offerings on campus and district professional development days. That allows for frequent follow-up and discussions about new processes or methods.
- PLC form changes have encouraged greater collaboration and reflection around common assessment data.
- Additional protocols are regularly implemented during PLC periods for all contents (Lesson Refinement Protocol, Test Refining Protocol).
- Walk-throughs aid in verifying the implementation of district and campus priorities.
- Curriculum Based Assessments (CBAs) and State of Texas Assessments of Academic Readiness (STAAR) data help to evaluate the impact that professional development has on student achievement.
- Teachers are evaluated with the Texas Teacher Evaluation and Support System (T-TESS). Administrators are evaluated with the Texas Principal Evaluation and Support System (T-PESS).

#### **Demographics Strengths**

- Approximately 8.08% of students are served through the Gifted and Talented program.
- Approximately 53.5% of students take one or more Career and Technology courses.
- All staff is highly qualified.
- WMS staff is diverse. 35% of teachers are male. 65% of teachers are female. Various ethnicities are represented and several languages are spoken by staff members.
- Professional development is often offered through the PLCs, as well as through offerings on campus and district professional development days. That allows for frequent follow-up and discussions about new processes or methods.

- Walk-throughs aid in verifying the implementation of district and campus priorities.
- Blended training and technology competent teachers allow for effective collaboration in the Canvas Learning Management System (LMS).

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1 (Prioritized):** Based on student achievement data, our sub-populations of Asian students are under performing. **Root Cause:** There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

**Problem Statement 2 (Prioritized):** Student achievement data shows that Special Education students are scoring significantly lower than their peers. **Root Cause:** SpEd students are expected to perform at the same level as General Education students disregarding the individual needs they have. The In-Class Support model was not effective. Moving to a Learning Lab could potentially assist students.

**Problem Statement 3 (Prioritized):** Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause:** There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

**Problem Statement 4 (Prioritized):** The Parent-Teacher Association (PTA) is experiencing low membership rates, impacting the level of parental involvement and support for school initiatives. **Root Cause:** Families face barriers to PTA participation due to financial constraints and limited availability, which hinder their ability to engage fully with the organization.

## **Student Learning**

#### **Student Learning Summary**

- Watauga Middle School students achieved 20% at Masters Grade Level performance overall; 48% at the Meets Grade Level; and 70% at Approaches Grade Level on 2024 STAAR
- Of the 51 Watauga Middle School Algebra I students who tested in the 2023-2024 school year, 100% achieved Approaches Grade Level, 92% Met Standard, and 69% Mastered Standard.
- While Approaches Grade Level achievement remains relatively steady, Meets and Masters Grade Level achievement continues to lag based on 2023 and 2024 data.
- The scores of students in Special Education continue to perform below their peers based on 2024 data.
- We had 17 students take the Advanced Placement (AP) Spanish Language and Culture Exam. 71% of the students scored a three or higher.
- Two of seven Distinctions Earned in 2019. No distinctions given for 2021. Five of seven Distinctions Earned in 2022.
- The English Language Proficiency Status target is measured by the performance of Emergent Bilinguals each year on the Texas English Language Proficiency Assessment System (TELPAS). In 2023-2024, only 19.8% of EBs progressed 1 or more level; only 1.8% progressed 2 or more levels.

#### **Student Learning Strengths**

- Watauga Middle School students achieved 20% at Masters Grade Level performance overall; 48% at the Meets Grade Level; and 70% percent at Approaches Grade Level.
- Of the 51 Watauga Middle School Algebra I students who tested in the 2023-2024 school year, 100% achieved Approaches Grade Level, 92% Met Standard, and 69% Mastered Standard.
- We had 17 students take the Advanced Placement (AP) Spanish Language and Culture Exam. 71% of the students scored a three or higher.

#### **Problem Statements Identifying Student Learning Needs**

**Problem Statement 1 (Prioritized):** Based on student achievement data, our sub-populations of Asian students are under performing. **Root Cause:** There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

**Problem Statement 2 (Prioritized):** Student achievement data shows that Special Education students are scoring significantly lower than their peers. **Root Cause:** SpEd students are expected to perform at the same level as General Education students disregarding the individual needs they have. The In-Class Support model was not effective. Moving to a Learning Lab could potentially assist students.

**Problem Statement 3 (Prioritized):** While Approaches Grade Level achievement remains relatively steady, Meets Grade Level achievement continues to lag. **Root Cause:** Lesson planning could benefit from a more intentional emphasis on high rigor and open-ended questioning. Additionally, higher-level questioning should be more purposefully integrated, and there is a need to better address the needs of Tier 2 students.

**Problem Statement 4 (Prioritized):** Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause:** There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

**Problem Statement 5 (Prioritized):** The need for professional development aligned to district and campus initiatives is significant. **Root Cause:** Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

## **School Processes & Programs**

#### **School Processes & Programs Summary**

- Our daily schedule consists of eight 47 minute class periods.
- State law helps to determine the amount of time assigned to each content area.
- A Dyslexia Program is used to aid students who are dyslexic.
- Each teacher offers several tutorial times each week, with at least one after-school tutorial session and one before-school tutorial session.
- Gifted and Talented (GT) services are through participation in Honors+ courses.
- Our campus strictly adheres to the state standards and the district curriculum.
- During Professional Learning Communities (PLC), our teachers align their classroom teaching to the rigor of the Common Based Assessments (CBAs) and State of Texas Assessments of Academic Readiness (STAAR), with a focus on district Tier 1 instruction priorities. This is evidenced by the lessons and common assessments used to determine student retention of material.
- CBAs are used to measure the effectiveness of the district curriculum and the pacing of the teaching. These scores may be used to figure into the students' averages as daily grades. Data discussions, guided by the district CBA protocol, focus on instructional implications of data and student remediation needs.
- Tier 1 coherency documents outline expectations for implementation in all core content areas.
- Team specific, measurable, attainable, relevant and time-bound (SMART) goals encourage goal-setting and behaviors that will help to reach those goals, as individuals and PLC teams.
- Response to Intervention (RtI) is implemented through pull-out intervention programs based upon STAAR scores, CBA scores, Universal Screener results, and classroom teacher observations.
- Teacher growth in Continuous Improvement will be supported by classroom walk-throughs and subsequent coaching conversations.
- All staff is highly qualified.
- Staff is recruited through Enterprise through Region XI and staff recommendations.
- Professional development is often offered through the PLCs, as well as through offerings on campus and district professional development days. This allows for frequent follow-up and discussions about new processes or methods.
- Walk-throughs aid in verifying the implementation of new initiatives and protocols, including departmental coherency documents.
- CBAs and STAAR help to evaluate the impact our professional development has on student achievement.
- Teachers have been trained on the T-TESS evaluation system and have begun collecting data related to Student Learning Objectives.
- Our campus has a vast number of resources available. Each classroom operates with a minimum of one teacher computer, a projector, and a Newline Interactive Panel.

  Classrooms also have a document camera to use. CTE has 33 laptops and 20 desktops. Reading Improvement has 3 desktops and thirty-five (35) laptops. Our library has nine (9) student computers, and two (2) teacher computers available.
- Birdville Independent School District (BISD) and WMS technology resources are used only for learning, teaching, and administrative purposes consistent with the district and campus mission and goals.
- BISD has implemented a 1:1 system.
- Watauga Middle School is a blended learning campus. This is to focus on teacher use of structures such as station rotation and play-lists that foster student initiative and ownership of learning. This program is well-aligned to Continuous Improvement tools such as Plan-Do-Study-Act (PDSA) and student data folders.

#### **School Processes & Programs Strengths**

- A pull-out intervention program has been designed to aid those students needing more instructional time in Reading.
- Each teacher offers several tutorial times each week, with at least one after-school tutorial session and one before-school tutorial session.
- Our campus strictly adheres to the state standards and the district curriculum.
- Our campus principal is ultimately responsible for new programs or changes to current programs. However, she is inclusive of key members of staff in the decision making

- process, including Leaders of Learners and other teacher leaders.
- During PLC, our teachers align their classroom teaching to the rigor of the CBAs and STAAR, with a focus on district Tier 1 instruction priorities. This is evidenced by the lessons and common assessments used to determine student retention of material.
- CBAs are used to measure the effectiveness of the district curriculum and the pacing of the teaching. These scores may be used to figure into the students' averages as daily grades. Data discussions, guided by the district CBA protocol, focus on instructional implications of data and student remediation needs.
- Tier 1 coherency documents outline expectations for implementation in all core content areas.
- Team SMART (specific, measurable, attainable, relevant and time-bound) goals encourage goal-setting and behaviors that will help to reach those goals, as individuals and PLC teams.
- Teacher growth in Continuous Improvement will be supported by classroom walk-throughs and subsequent coaching conversations.
- All staff is highly qualified.
- Professional development is often offered through the PLCs, as well as through offerings on campus and district professional development days. That allows for frequent follow-up and discussions about new processes or methods.
- All first year teachers attend new teacher program initiatives and are provided a mentor on campus.
- Our campus has a vast number of resources available.
- Students clearly understand the expectations regarding their behavioral and academic performance through the campus C.H.A.M.P.s (Communication, Help, Activity, Material, Participation) program. This initiative defines the organization and activities of the classroom, setting the tone for classroom management by our teachers.
- BISD and WMS technology resources are used only for learning, teaching, and administrative purposes consistent with district's and campus mission and goals.
- Watauga Middle School is a blended learning campus. This is to focus on teacher use of structures such as station rotation and play-lists that foster student initiative and ownership of learning. This program is well-aligned to Continuous Improvement tools such as PDSA and student data folders.
- In order to best serve our SPED population, WMS has the AABLE program and SEEC program:

The Academic and Adaptive Behavior Learning Environment (AABLE) program includes students with significant deficits in cognitive and adaptive behaviors who demonstrate needs in functional and developmental areas. Instruction emphasizes academics, communication, socialization, personal management, vocational, and functional skills. The Secondary Structured Environment to Enhance Communication (SEEC) program includes students with significant deficits in cognitive and adaptive behaviors who demonstrate needs in functional and developmental areas who are non-verbal. Instruction emphasizes academics, communication, socialization, personal management, vocational, and functional skills.

• WMS offers Resource Math and Reading classes; as well as Learning Lab support in all core subjects.

#### **Problem Statements Identifying School Processes & Programs Needs**

**Problem Statement 1 (Prioritized):** Based on student achievement data, our sub-populations of Asian students are under performing. **Root Cause:** There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

**Problem Statement 2 (Prioritized):** Student achievement data shows that Special Education students are scoring significantly lower than their peers. **Root Cause:** SpEd students are expected to perform at the same level as General Education students disregarding the individual needs they have. The In-Class Support model was not effective. Moving to a Learning Lab could potentially assist students.

**Problem Statement 3 (Prioritized):** The need for professional development aligned to district and campus initiatives is significant. **Root Cause:** Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

**Problem Statement 4 (Prioritized):** Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause:** There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

## **Perceptions**

#### **Perceptions Summary**

- Ethnically diverse parent representatives do participate in our site-based meetings on a voluntary basis and have a voice in campus decisions.
- There is a parent liaison on the Language (LPAC) committee.
- Survey data reveals that teachers and students feel that they are safe while in school at WMS.
- Students have a wide variety of academic and extracurricular activities available at Watauga Middle School. This provides a variety of activities that pique the students' interests and build on their academic and social growth.
- We offer campus communications in several languages to accommodate our families that do not speak English as their first language.
- Bullying is an issue we take very seriously at Watauga Middle School, as we document each and every case where a student feels threatened or bullied. The administration team continually works to educate students and parents alike on the parameters of bullying and follows House Bill (HB) 1942 set forth by the state of Texas addressing cyber -bullying, bullying, and harassment in schools.
- Campus administrators meet with victims of bullying and their perpetrators to resolve student issues and foster a culture of Social Emotional Learning (SEL) Character Traits. Students, parents and staff have access to Anonymous Alerts, as well as other tools for prevention and reporting.
- Discipline data reveals a small percentage of students making up most of the office referrals. These offenses typically are classroom disruptions that negatively affect the learning environment and these students are issued the appropriate consequence for their misbehavior.
- In the 2023-2024 school year, twelve students were served in District Alternative Education Program (DAEP) placements in 2023-2024. (Students were sent to DAEP due to the implementation of HB 114. All students who were sent to DAEP have been in possession of a vape with the exception of three students. Two students served two times. One student served three times.)

#### **Perceptions Strengths**

- Parents attend Choir and Band Concerts.
- Fall and Spring Open House are well-attended.
- Advancement Via Individual Determination (AVID) Family Nights and student events are well-attended.
- School Theater plays draw faculty, staff, parents, and other community members.
- Math and Science Nights are extremely interactive, with both students and parents providing positive feedback.
- Choir does "carolling" tours to the elementaries and to nursing homes.
- Teachers and students feel that they are safe while in school at WMS.
- Students clearly understand the expectations regarding their behavioral and academic performance through the campus Communication—Help—Activity—Material—Participation (C.H.A.M.P.'s) program. This initiative defines the organization and activities of the classroom, setting the tone for classroom management by our teachers.

#### **Problem Statements Identifying Perceptions Needs**

**Problem Statement 1 (Prioritized):** While Approaches Grade Level achievement remains relatively steady, Meets Grade Level achievement continues to lag. **Root Cause:** Lesson planning could benefit from a more intentional emphasis on high rigor and open-ended questioning. Additionally, higher-level questioning should be more purposefully integrated, and there is a need to better address the needs of Tier 2 students.

**Problem Statement 2 (Prioritized):** Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause:** There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

Problem Statement 3 (Prioritized): The Parent-Teacher Association (PTA) is experiencing low membership rates, impacting the level of parental involvement and support for school initiatives. Root Cause: Families face barriers to PTA participation due to financial constraints and limited availability, which hinder their ability to engage fully with the organization. Watauga Middle School

# **Priority Problem Statements**

**Problem Statement 1**: Based on student achievement data, our sub-populations of Asian students are under performing.

Root Cause 1: There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

Problem Statement 1 Areas: Demographics - Student Learning - School Processes & Programs

**Problem Statement 2**: Student achievement data shows that Special Education students are scoring significantly lower than their peers.

**Root Cause 2**: SpEd students are expected to perform at the same level as General Education students disregarding the individual needs they have. The In-Class Support model was not effective. Moving to a Learning Lab could potentially assist students.

Problem Statement 2 Areas: Demographics - Student Learning - School Processes & Programs

**Problem Statement 3**: Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing.

Root Cause 3: There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

Problem Statement 3 Areas: Demographics - Student Learning - School Processes & Programs - Perceptions

Problem Statement 4: While Approaches Grade Level achievement remains relatively steady, Meets Grade Level achievement continues to lag.

**Root Cause 4**: Lesson planning could benefit from a more intentional emphasis on high rigor and open-ended questioning. Additionally, higher-level questioning should be more purposefully integrated, and there is a need to better address the needs of Tier 2 students.

**Problem Statement 4 Areas**: Student Learning - Perceptions

**Problem Statement 5**: The need for professional development aligned to district and campus initiatives is significant.

**Root Cause 5**: Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

Problem Statement 5 Areas: Student Learning - School Processes & Programs

Problem Statement 6: The Parent-Teacher Association (PTA) is experiencing low membership rates, impacting the level of parental involvement and support for school initiatives.

Root Cause 6: Families face barriers to PTA participation due to financial constraints and limited availability, which hinder their ability to engage fully with the organization.

Problem Statement 6 Areas: Demographics - Perceptions

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- · Effective Schools Framework data
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations

#### **Student Data: Assessments**

- State and federally required assessment information
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- Student failure and/or retention rates
- Grades that measure student performance based on the TEKS

#### **Student Data: Student Groups**

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity,

- gender, etc.
- Section 504 data
- Homeless data
- · Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- · Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- Class size averages by grade and subject
- School safety data

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- Equity data
- T-TESS data
- · T-PESS data

#### Parent/Community Data

• Parent surveys and/or other feedback

#### **Support Systems and Other Data**

- Communications data
- Budgets/entitlements and expenditures data

# Goals

Goal 1: Students will achieve their full potential through a system that is responsive to the academic, social and emotional needs of the student.

**Performance Objective 1:** Improve performance in Domain 3 Closing the Gaps by making more than a year's growth in reading and mathematics which would in turn increase the number of students performing at the "meets" and "masters" level as measured by the spring 2025 STAAR and EOC assessments. This will also increase Domain 1 Student Achievement which counts the number of students at the various performance levels for state assessments

#### **High Priority**

**Evaluation Data Sources:** Renaissance STAR Assessments (grades 6-8, Reading and Mathematics), STAAR Interims for Reading Language Arts and Mathematics (grades 6-8 and Algebra), common assessments, and STAAR Tests

Strategy 1 Details	Reviews			
Strategy 1: Build capacity to implement the district literacy plan at the campus level	Formative			Summative
Actions: a) Deploy campus leadership teams to lead the implementation of the District literacy plan b) Provide support for campus implementation plans c) Provide literacy training for all staff to build their capacity to implement campus literacy plans to enhance learning for all students Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Leaders of Learners	Nov 40%	Jan 60%	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2  Funding Sources: Instructional Facilitator - 255 - Title II - \$86,948				

Strategy 2 Details		Rev	iews	
Strategy 2: Implement the literacy plan through established priorities for system-wide literacy practices.		Formative		Summative
Actions: a) Infuse literacy-focused discussions into Professional Learning Communities (PLCs), monthly faculty meetings and Professional Development b) Conduct campus walks for the purpose of collecting artifacts that support literacy implementation c) Reading Language Arts (RLA) department will use Talk Read Talk Write (TRTW) strategies in all lessons and will receive ongoing PD through PLC d) Social Studies department will continue to use Tina Beene strategies from previous year (including QSSSA) in all lessons and will receive ongoing PD through PLC e) Math department will continue with math discourse strategies from Dana Center grant from previous years (including purposeful questioning and rich tasks) in all lessons and will receive ongoing PD through PLC f) Science department will use the idea of phenomena to increase student discourse in all lessons and will receive ongoing PD through PLC Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Leaders of Learners	Nov 40%	Jan 60%	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2				

Strategy 3 Details	Strategy 3 Details Reviews			
Strategy 3: Communicate and assist teachers in implementing data informed and responsive teaching.		Formative		Summative
<b>Actions:</b> a) Collaborate with grade level teams during PLC on continuous improvement using the Plan, Do, Study, Act (PDSA) cycle	Nov	Jan	Mar	June
b) Discuss "Meets Expectations" targets set by the state and use them as campus goals for continuous improvement across all subject areas	40%	60%		
c) Conduct campus walks that are specific to instruction and program implementation for the purpose of continuous improvement				
d) Conduct training on using data from multiple assessments (Star Renaissance, Interims & Common Assessments) to inform instruction				
e) Implement training/professional learning developed by the district on writing effective formative assessments and how to capture the data in Eduphoria - Aware to inform teacher practice and show student growth				
f) Continue to build capacity of instructional facilitator and principal/assistant principals through participation in district training on student-centered coaching				
g) Collect, analyze and use data for progress monitoring h) Communicate areas of concern in regards to underperforming student groups to ensure teachers target super groups				
in order to close learning gaps  Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Leaders of Learners				
Title I:				
2.4, 2.5, 2.6 - TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction <b>Problem Statements:</b> Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4				
- Perceptions 1, 2				
Funding Sources: SCE Campus Staff - 199 - General Funds: SCE - \$202,305				

Strategy 4 Details		Reviews			
Strategy 4: Implement a comprehensive plan for advanced students, including Gifted and Talented (GT), that provides		Formative	_	Summative	
opportunities for rigorous learning beyond advanced coursework  Actions: a) Train teachers of advanced academics classes through district approved/provided GT hours b) Expand genre options and rigorous text selections in advanced academics classes c) Provide campus professional learning for extension strategies d) Implement honors+ curriculum for gifted learners  Staff Responsible for Monitoring: District AP Director and Coordinator, Principal, Assistant Principals, Guidance Counselor, Instructional Facilitator, Leaders of Learners  Title I: 2.4, 2.5, 2.6 - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2  Funding Sources: Instructional Facilitator - 255 - Title II	Nov 30%	Jan 60%	Mar	June	
Strategy 5 Details		Rev	riews	•	
<b>Strategy 5:</b> Continue to develop and implement system-wide instructional practices to support Emergent Bilinguals.		Formative		Summative	
Actions: a) Analyze data (TELPAS, STAR Renaissance, STAAR) to determine progress in reading and English language development b) Ongoing PD for all PLCs on learning strategies for increasing English language development for all EBs c) Align research-based practices to support EBs with district tier one priorities d) Schedule Year 1 and Year 2 EBs in ESL Support class e) Schedule Year 3-6 EBs who have not passed STAAR into Reading lab sections Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, ESL Coach	Nov 40%	Jan 60%	Mar	June	
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2					

Strategy 6 Details	Reviews			
Strategy 6: Align processes that encourage and facilitate personalized learning for students	Formative			Summative
Actions: a) Implement the district personalized learning framework aligned to district initiatives	Nov	Jan	Mar	June
<ul> <li>b) Conduct training for teachers to implement personalized learning with students</li> <li>c) Monitor and provide feedback to support campus implementation of personalized learning for students</li> <li>d) Utilize resources to provide personnel, technology, and instructional materials in order to close achievement gaps in core content areas.</li> <li>e) Communicate areas of concern in regards to under-performing student groups to ensure teachers target super groups in order to personalize learning and close learning gaps</li> <li>Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Leaders of Learners</li> </ul>	30%	60%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2  Funding Sources: Title I Tutors - 211 - Title I - \$43,979, Professional Development - 211 - Title I - \$20,000				

Strategy 7 Details	Reviews			
Strategy 7: Improve Social Studies instruction to align with Tier I priorities, curricular standards, and state and local		Formative		Summative
assessments.	Nov	Jan	Mar	June
Actions: a) Classroom observations, feedback, and resources will be shared with the Social Studies team in the areas of active engagement, vocabulary best practices, and instructional alignment. b) Campus leadership will partner with the content coordinator to provide the Social Studies PLC with professional learning and support around active vocabulary strategies and document analysis strategies, as well as assessment design and utilizing results to drive instruction. c) Social Studies teachers will receive training and support for the creation of STAAR 2.0 new item types, as well as the use of local item banks. STAAR 2.0 professional learning will include a focus on how to align Social Studies process skills to the cognitive requirements of STAAR 2.0. d) Campus leadership will partner with the content coordinator to monitor student progress through Social Studies common assessments, CBAs, and interim assessments, and facilitate PLC data meetings to discuss instructional implications of data. e) Campus leadership will monitor and communicate support needs for Social Studies teachers new to Birdville ISD and/or the content and curriculum.  Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Social Studies Department Chair, District Coordinator  Title I: 2.4, 2.5, 2.6 - ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2	30%	60%		

#### **Performance Objective 1 Problem Statements:**

# **Demographics**

**Problem Statement 1**: Based on student achievement data, our sub-populations of Asian students are under performing. **Root** Cause: There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

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**Problem Statement 3**: Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause**: There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

#### **Student Learning**

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**Problem Statement 5**: The need for professional development aligned to district and campus initiatives is significant. **Root Cause**: Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

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Goal 1: Students will achieve their full potential through a system that is responsive to the academic, social and emotional needs of the student.

**Performance Objective 2:** Close achievement gaps that exist for all underperforming groups and our designated super groups as measured by state and district assessments.

#### **High Priority**

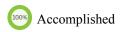
**Evaluation Data Sources:** Historical performance by student subgroup on state and district assessments

Strategy 1 Details	Reviews						
ttegy 1: Improve instructional interventions for students with disabilities to align with Tier I priorities, curricular		Formative			Formative Sun		
standards, and state and local assessments.  Actions: a) Increase the opportunities for collaboration between gen ed and special ed teachers supporting their content area  b) Provide professional development for gen ed teachers to respond appropriately to the needs of students with disabilities  c) Utilize Learning Lab to provide students with targeted instruction to support Tier 1 learning  d) Utilize resources to provide personnel, technology, and instructional materials in order to close achievement gaps in core content areas.  e) Track assessment data for students in super groups and provided targeted tutorials as needed  Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Leaders of Learners, District Special Ed Coordinator  Title I:	Nov 25%	Jan 50%	Mar	June			
2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2 - Student Learning 1, 2, 3, 5 - School Processes & Programs 1, 2, 3 - Perceptions 1							

Strategy 2 Details				
Strategy 2: Implement system-wide practices appropriate for Emergent Bilinguals (EBs). The English Language			Summative	
Proficiency Status target is measured by the performance of Emergent Bilinguals each year on the Texas English Language	Nov	Jan	Mar	June
Proficiency Assessment System (TELPAS). in 2023-2024, only 19.8% of EBs progressed 1 or more level; only 1.8% progressed 2 or more levels.  For 2024-2025, our goal is 100% of all EBs will progress at least 1 level.  Actions: a) Provide quality training for all instructional staff to engage English language learners b) Monitor performance data to identify where additional support is needed c) Engage in regular, scheduled discussions and shared strategies from ESL coach through PLCs d) Use Talk Read Talk Write, QSSSA, and additional targeted literacy strategies in all classes e) Track assessment data for students in super groups and provided targeted tutorials as needed f) Year 1 and Year 2 EBs are placed in ESL support class g) Years 3, 4, 5 and 6+ students who are not meeting growth targets are placed in Reading Lab  Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, District ESL Coach,	30%	60%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2				

Strategy 3 Details		Rev	iews	
<b>Strategy 3:</b> Continue training and implementing the district continuous improvement process and requirements for mission statements, goal setting, Plan-Do-Study-Act (PDSA) process and digital data folders.		Formative		Summative
Actions: a) Expand continuous improvement implementation to include bi-weekly discussions by PLC grade level team as a way to plan and assess instruction through the use of PDSA. b) Continue to support and monitor implementation of continuous improvement in the classroom using PDSA with the students. c) Guide PLCs in professional learning and mentoring of continuous improvement strategies. d) Implement T-TESS student learning objectives for the purpose of demonstrating student growth as a part of the district-wide implementation of continuous improvement. e) Introduce and use campus-wide digital data folders for students to track their learning.  Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Facilitator, Leaders of Learners  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2	Nov 30%	Jan 60%	Mar	June
Strategy 4 Details		Rev	iews	·
Strategy 4: Enlist community and business partners to assist in providing support to students and families.		Formative		Summative
Actions: a) Collaborate with Parent Teacher Association (PTA) and Interventionists to schedule and host school-wide events in order to increase parent involvement, such as parent education classes.  b) Identify and communicate the needs of the student population and their families with community partners c) Design and implement a Family and Parent Engagement Policy d) Host a Title 1 Meeting e) Continue Camp Connect group to promote student self-discovery, empathy, and community service.  Staff Responsible for Monitoring: Principal, Assistant Principal, Interventionists  Title I: 4.1, 4.2  - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture  Problem Statements: Demographics 4 - Perceptions 3  Funding Sources: Title I Family Engagement - 211 - Title I - \$646	Nov 30%	Jan 60%	Mar	June









#### **Performance Objective 2 Problem Statements:**

#### **Demographics**

**Problem Statement 1**: Based on student achievement data, our sub-populations of Asian students are under performing. **Root Cause**: There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

**Problem Statement 2**: Student achievement data shows that Special Education students are scoring significantly lower than their peers. **Root Cause**: SpEd students are expected to perform at the same level as General Education students disregarding the individual needs they have. The In-Class Support model was not effective. Moving to a Learning Lab could potentially assist students.

**Problem Statement 3**: Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause**: There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

**Problem Statement 4**: The Parent-Teacher Association (PTA) is experiencing low membership rates, impacting the level of parental involvement and support for school initiatives. **Root Cause**: Families face barriers to PTA participation due to financial constraints and limited availability, which hinder their ability to engage fully with the organization.

#### **Student Learning**

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**Problem Statement 4**: Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause**: There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

**Problem Statement 5**: The need for professional development aligned to district and campus initiatives is significant. **Root Cause**: Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

#### **School Processes & Programs**

**Problem Statement 1**: Based on student achievement data, our sub-populations of Asian students are under performing. **Root Cause**: There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

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Goal 1: Students will achieve their full potential through a system that is responsive to the academic, social and emotional needs of the student.

**Performance Objective 3:** Reduce the number of students assigned to behavior Response to Intervention (RtI) tiers 2 and 3.

Evaluation Data Sources: Focus Data, Public Education Information Management System (PEIMS), Data

Strategy 1 Details		Rev	iews		
Strategy 1: Implement the behavioral RtI plan with fidelity		Formative			
Actions: a) Provide training on the WMS behavior RtI plan	Nov	Jan	Mar	June	
b) Ensure all teacher use the campus Positive Behavior Intervention System (PBIS) system of CHAMPs with fidelity c) Utilize Focus to input behavioral RtI student plans					
d) Utilize SCE funded Crisis Counselors to provide support to students in areas of social-emotional learning	30%	60%			
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselors					
Title I:					
2.4, 2.5, 2.6					
- ESF Levers:					
Lever 3: Positive School Culture					
<b>Problem Statements:</b> Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4					
- Perceptions 1, 2					
Strategy 2 Details		Rev	iews		
Strategy 2: Monitor campus-wide behavioral RtI program.		Formative		Summative	
Actions: A) Train new staff to implement the campus discipline management program (CHAMPS)	Nov	Jan	Mar	June	
B) Align campus discipline management program (CHAMPS) with requirements of the district RtI plan					
C) Monitor the assignment of students to the DAEP and their subsequent behavioral progress	25%	60%			
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselors					
Title I:					
2.4, 2.5, 2.6					
- ESF Levers:					
Lever 3: Positive School Culture					
<b>Problem Statements:</b> Demographics 1, 2, 3 - Student Learning 1, 2, 3, 4, 5 - School Processes & Programs 1, 2, 3, 4 - Perceptions 1, 2					
No Progress Accomplished — Continue/Modify	X Discon	tinue			
The second secon		-			

#### **Performance Objective 3 Problem Statements:**

#### **Demographics**

**Problem Statement 1**: Based on student achievement data, our sub-populations of Asian students are under performing. **Root** Cause: There are opportunities to enhance the personalization of learning and the use of data to evaluate instructional effectiveness.

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**Problem Statement 3**: Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause**: There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

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**Problem Statement 5**: The need for professional development aligned to district and campus initiatives is significant. **Root Cause**: Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

## **School Processes & Programs**

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**Problem Statement 2**: Honors courses are not reaching appropriate level of rigor to promote increase in Masters Grade Level on STAAR Testing. **Root Cause**: There is a need for increased expectations for learners and for more comprehensive training for teachers to effectively support Honors-level instruction.

**Goal 2:** Watauga Middle School will utilize efficient and effective operations to support and improve the learning environment.

**Performance Objective 1:** Increase the annual total average daily attendance (ADA) to 96% through improved student retention, recruitment, and days in attendance.

#### **High Priority**

**Evaluation Data Sources:** ADA per 9 weeks

Strategy 1 Details	Reviews			
Strategy 1: Develop and implement a campus-wide program that incentivizes student and staff attendance	Formative			Summative
Actions: a) Utilize the funds to purchase student attendance incentives b) Communicate incentives for improved student and staff attendance to all stakeholders c) Monitor student and staff attendance and review progress on a nine-weeks basis d) Implement strategies to identify and address social needs within families that prevent students from attending schools and involve key stakeholders that can help to mitigate student attendance issues  Staff Responsible for Monitoring: Principal, Assistant Principals, Attendance Clerk, SBDM, Truancy Officer, Teachers  Title I: 2.4, 2.5, 2.6  - ESF Levers: Lever 3: Positive School Culture  Problem Statements: Demographics 1, 2, 3, 4 - Student Learning 1, 2, 3, 4 - School Processes & Programs 1, 2, 4 - Perceptions 1, 2, 3	Nov 30%	Jan 60%	Mar	June
No Progress Continue/Modify	X Discon	tinue		

#### **Performance Objective 1 Problem Statements:**

#### **Demographics**

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**Problem Statement 4**: The Parent-Teacher Association (PTA) is experiencing low membership rates, impacting the level of parental involvement and support for school initiatives. **Root Cause**: Families face barriers to PTA participation due to financial constraints and limited availability, which hinder their ability to engage fully with the organization.

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**Problem Statement 3**: The Parent-Teacher Association (PTA) is experiencing low membership rates, impacting the level of parental involvement and support for school initiatives. **Root Cause**: Families face barriers to PTA participation due to financial constraints and limited availability, which hinder their ability to engage fully with the organization.

Goal 3: All students and staff will learn and work in a safe and responsive environment.

**Performance Objective 1:** Increase the percentage of students and staff who report feeling safe at school.

Evaluation Data Sources: District safety survey of students, parents and staff

Strategy 1 Details	Reviews			
Strategy 1: Establish a safe school-community environment where students and staff report a sense of belonging, security,	Formative Summati			Summative
and well-being.	Nov	Jan	Mar	June
<ul> <li>Actions: a) Use campus staff (i.e Safety and Security Admin, School Resource Officer (SRO), counselor, and crisis intervention counselor) to work with campus administrators and teachers to identify and address safety and social emotional concerns.</li> <li>b) Collaborate with local public safety officials and other community agencies to develop communication protocols for efficient incident management.</li> <li>c) Conduct safety meetings with students, administrators and community members to evaluate and problem solve district safety concerns.</li> <li>d) Conduct safety audits to identify security issues on campus.</li> <li>e) Continue to utilize the Anonymous Alerts and Threat Assessment system for students, staff, and community to report safety concerns and personal threats.</li> </ul>	30%	60%		
f) Schedule and monitor a minimum of two safety drills per month (1 fire and 1 other).				
<b>Staff Responsible for Monitoring:</b> Principal, Assistant Principals, Counselors, Head Custodian, Security Guard, School Resource Officer (SRO)				
Title I: 2.4, 2.5, 2.6				
Problem Statements: Student Learning 5 - School Processes & Programs 3				

Strategy 2 Details	Reviews					
<b>Strategy 2:</b> Reduce the cost of accidents resulting in workers' compensation claims by 5% over the previous year and	Formative			Summative		
reduce the number of work days lost each year due to accidents occurring on the job by 5%.	Nov	Jan	Mar	June		
Actions: a) Develop and implement a campus-wide program that promotes an accident-free work environment b) Require staff to review district plan and campus plan through the SafeSchools platform c) Work with District Supervisors to provide mandatory safety training sessions d) Facilitate Safety Committee meetings per district plan e) Review and report claim information to decision makers f) Perform campus/building safety walk-throughs as required by district plan  Staff Responsible for Monitoring: Principal, Assistant Principals, Counselors, Nurse, Head Custodian, Security Guard, School Resource Officer (SRO)  Title I:  2.4, 2.5, 2.6  - ESF Levers: Lever 3: Positive School Culture  Problem Statements: Student Learning 5 - School Processes & Programs 3		60%				
No Progress Accomplished Continue/Modify	X Discon	tinue		•		

## **Performance Objective 1 Problem Statements:**

#### **Student Learning**

**Problem Statement 5**: The need for professional development aligned to district and campus initiatives is significant. **Root Cause**: Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

#### **School Processes & Programs**

**Problem Statement 3**: The need for professional development aligned to district and campus initiatives is significant. **Root Cause**: Turnover in recent years has reduced the number of teachers who have participated in necessary professional learning. Teachers do not know how to use Renaissance, which should be a data baseline tool. Analyzing reports is vital in order to plan for student learning gaps.

# **Targeted Support Strategies**

Goal	Objective	Strategy	Description
1	2	2	Implement system-wide practices appropriate for Emergent Bilinguals (EBs). The English Language Proficiency Status target is measured by the performance of Emergent Bilinguals each year on the Texas English Language Proficiency Assessment System (TELPAS). in 2023-2024, only 19.8% of EBs progressed 1 or more level; only 1.8% progressed 2 or more levels. For 2024-2025, our goal is 100% of all EBs will progress at least 1 level.

# **State Compensatory**

# **Budget for Watauga Middle School**

**Total SCE Funds:** \$202,305.00 **Total FTEs Funded by SCE:** 2.08

**Brief Description of SCE Services and/or Programs** 

Funds are used to pay for additional personnel to serve students who are at risk of dropping out of school or who have not performed satisfactorily on an end-of-course assessment.

# Personnel for Watauga Middle School

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Ann Newhouse	Student Assistance Counselor	1
Kristi Wright	Reading Intervention	0.65
Olivia Davalos Alanis	Teacher	0.29
Sally Redmon	Teacher	0.14

# Title I

# 1.1: Comprehensive Needs Assessment

The Comprehensive Needs Assessment was completed in May 2024 based on spring survey feedback, STAAR achievement, TELPAS and universal screener results, attendance and behavior data compiled in April and May of 2024.

# 2.1: Campus Improvement Plan developed with appropriate stakeholders

The Campus Improvement Plan was developed through the input and involvement of the following:

Parents:
Amber Lopez
Brittany Dickey
Community Members:
D. Nelson (Business Rep)
J. Taylor (Business Rep)
D. Serratt (Community Rep)
K. Woodruff (Community Rep)
Teachers:
A. Saujon
T. Smith
D. Garr
J. Munoz

Parents:
Amber Lopez
Brittany Dickey
Administrators:
S. Houston Shedd
G. Chipman
Dr. M. Choate
Other Campus and District Staff:
Dr. A. May
C. Thompson (District professional)

# 2.2: Regular monitoring and revision

The Campus Improvement Plan is revised and evaluated in November, January, March, and June.

# 2.3: Available to parents and community in an understandable format and language

The Campus Improvement Plan is made available to parents and the public through the campus website in English and other languages as practicable. The plan is also available through the district website in English, and a printed copy may be requested in the campus front office.

# 2.4: Opportunities for all children to meet State standards

Through the Campus Needs Assessment, 68.91% of students were identified as at-risk based on one or more of the following criteria:

- 1. low performance on a readiness test or assessment instrument
- 2. semester failure of two or more academic subjects
- 3. grade retention
- 4. lack of satisfactory performance on state-mandated testing
- 5. pregnancy or parenthood
- 6. placement in an alternative education program

- 7. expulsion
- 8. parole, probation, deferred prosecution, or conditional release
- 9. drop out status
- 10. limited English proficiency
- 11. custody or care of the Department of Protective and Regulatory Services
- 12. homelessness
- 13. residing in detention, substance abuse treatment, emergency shelter, psychiatric, halfway house, or foster group home

Additional assistance will be provided to these students through specialized instructional support, mentoring, social-emotional learning programs, tiered interventions, and professional development for teachers to improve their effectiveness.

We are also working to meet the needs of our Asian and White population Reading and Math Targets of +3%/=7% and +15/+11 respectively in the area of Academic Achievement.

We are also working to meet the needs of our Asian and White population Math Targets of +12/+6 respectively in the area of Academic Growth.

We are also working to meet the needs of our Asian and White population in the area of Student Success (Student Achievement Domain Score (STAAR Component Only)) with needing to grow +11% in the White category, +3% in the Asian category and +7% in the two or more race category.

# 2.5: Increased learning time and well-rounded education

Student learning will be supported through research-based instructional strategies such as:

- CHAMPS
- Workshop Model
- Sheltered Instruction
- Leveled Literacy Intervention
- Social Skills Training

Increased learning time is provided through pullout intervention programs and targeted tutorials.

# 2.6: Address needs of all students, particularly at-risk

Student enrollment, attendance, and success will be supported through targeted support programs that address the specific needs of our at-risk student population, as well as

schoolwide incentive programs, individual and class recognition's, two-way communication between the school and home, and parent and family engagement activities.

# 3.1: Annually evaluate the schoolwide plan

The Campus Needs Assessment (CNA) is completed each spring through a multi-stakeholder collaborative process using multiple sources of data to evaluate the effectiveness of programs and practices.

The CNA addresses:

- 1. Demographics
- 2. Perceptions
- 3. Student Learning
- 4. Processes and Programs

The findings of the CNA are used to inform the Campus Improvement Plan (CIP). Both the CNA and CIP are presented to the Site Based Committee for review and feedback at the end of the school year.

# 4.1: Develop and distribute Parent and Family Engagement Policy

The Parent and Family Engagement Plan was developed through the input and involvement of the following:

Parents: A. Lopez 3. Dickey A. Little
Feachers:
A. Jordan
A. Saujon
F. Truss
Γ. Smith
R. Garr
G. Bergman
J. Munoz
K. Jordan
Administrators: 5. Houston Shedd

Parents:
A. Lopez
B. Dickey
A. Little A. Lit
Other Campus and District Staff:
C. Thompson
Dr. A. May
Community & Ruciness Members

Community & Business Members:

- D. Nelson (Business Rep)
- J. Taylor (Business Rep)
- D. Serratt (Community Rep)
- K. Woodruff (Community Rep)

The Parent and Family Engagement Plan is made available to parents and the public through the campus website in English and other languages as practicable. A printed copy is provided during the fall Title I meeting, and by request in the campus front office.

# 4.2: Offer flexible number of parent involvement meetings

Most campus family engagement activities are scheduled for Thursday evenings in order to accommodate parents' work schedules (exceptions noted below). The following family engagement activities are planned for 2024-25:

- August Refresh Back to School Event (Saturday 9:00-1:00) at WG Thomas Coliseum
- September Meet the Teacher Night & Title I Meeting (Thursday) on campus
- October Title 1 Meeting through TEAMS
- December Book Fair (Monday through Thursday 8:00-5:00) on campus
- January Open House (Thursday) on campus
- March Experience Birdville Event (Saturday 9:00-1:00)
- April Family Engagement Policy and Compact Revision (Wednesday) on campus
- CORE and Specials Parent Involvement Nights (one in the fall and one in the spring)

# 5.1: Determine which students will be served by following local policy

The Asian population will receive targeted intervention during the 2024-2025 School Year.

# **Leaders of Learners**

Committee Role	Name	Position
LOL Leader	Shannon Houston	Principal
LOL Leader	Dr. April May	Instructional Facilitator
RLA Dept. Chair	Gina Bergman	Teacher
Math Dept. Chair	Ryan Ferrill	Teacher
Science Dept. Chair	Jared Gibson	Teacher
Specials Dept. Chair	Seini Mila	Teacher
SPED Dept. Chair	Geoffrey Toothe	Teacher

# **Campus Funding Summary**

			199 - General Funds: SCE		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	3	SCE Campus Staff		\$202,305.00
•				Sub-Total	\$202,305.00
Budgeted Fund Source Amount				<b>Budgeted Fund Source Amount</b>	\$202,305.00
				+/- Difference	\$0.00
			211 - Title I		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	6	Title I Tutors		\$43,979.00
1	1	6	Professional Development		\$20,000.00
1	2	4	Title I Family Engagement		\$646.00
				Sub-Total	\$64,625.00
Budgeted Fund Source Amount				\$64,625.00	
+/- Difference					\$0.00
			255 - Title II		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	1	Instructional Facilitator		\$86,948.00
1	1	4	Instructional Facilitator		\$0.00
				Sub-Total	\$86,948.00
Budgeted Fund Source Amount				\$86,948.00	
+/- Difference				\$0.00	
Grand Total Budgeted  Grand Total Spent  +/- Difference				\$353,878.00	
				\$353,878.00	
				\$0.00	

# **Addendums**

#### **Continuum of Services at Watauga Middle School**

<u>Mainstream</u> is an instructional arrangement for providing special education services according to individual education plans to eligible students with disabilities whose instruction is provided in the regular classroom setting with necessary special education support. This support shall be designed to enrich education in order to enable success of all students.

<u>Inclusion</u> is an instructional arrangement in which qualified special education personnel implement a student's IEP through indirect and/or support services to the student in the regular classroom setting. Inclusion may include a co-teach arrangement in which two or more certified teachers share responsibility for planning, instruction, and evaluation of all students, including those with IEPs.

**Resource** is an instructional arrangement for providing special education instruction and related services in a setting other than regular education for less than 50% of the regular school day. Resource classes are designed to provide direct instruction for students who have been identified as being multiple grade levels behind, and who need extensive modifications and accommodations that could not be provided in the regular classroom.

<u>The Academic and Adaptive Behavior Learning Environment (AABLE)</u> program includes students with significant deficits in cognitive and adaptive behaviors who demonstrate needs in functional and developmental areas. Instruction emphasizes academics, communication, socialization, personal management, vocational, and functional skills.

The Alternative Curriculum Centered for Exceptional Student Success (ACCESS) program generally serves students with severe physical and/or mental impairments. Often times these students are not independently mobile, require assistance to care for their daily needs and may be considered medically fragile. Focus of instruction includes visual and auditory stimulation, motor skill development, assistive technology, developmentally appropriate academic instruction, interaction with others and communication skills. The ACCESS program assists students in developing communication, self-help and functional living skills in order to attain maximum independence.

#### Strategies/Actions

- Follow all IEP's with fidelity
- Collaborate/communicate with general education staff and parents to ensure student success
- Each program on the continuum of services will set realistic goals to improve student performance for the 2019-2020 school year.
- Case managers will complete failure reports each six weeks and submit them to assigned admin
  - https://docs.google.com/document/d/1HV4d4TlzQLtN9UlSdHsq4U1-T2tB\_iiM1vK8liSpVs/edit
- The AABLE class has ability grouped their students and included rotations by content so that teachers can focus more in-depth on content and meeting the needs of individual students
- Continuation of AABLE program selling snacks to:
  - Provide real world skills in money handling, inventory, customer service, selling products, etc.
  - Supports necessary social skills and academic goals
  - Prepare them for high school
  - Support a field trip for our kids in the spring



# WATAUGA MIDDLE SCHOOL TITLE I, PART A PARENT AND FAMILY ENGAGEMENT POLICY

# Statement of Purpose

The purpose of the Watauga Middle School Parent and Family Engagement Policy is to promote a highly effective working partnership among families and staff. Watauga Middle has adopted the policy to ensure that we provide parents and families with substantial and meaningful opportunities to participate as equal partners in the education of their students. The campus will build capacities of staff, parents, families, and community members to work together as equal partners to improve achievement for all students.

### Goals

- WMS will promote regular, two way communication between home and school
- Parents, families, educators, and community members assist in improving student achievement by supporting family involvement in the education of their students
- WMS will provide a safe and open atmosphere for parents and families to visit the school and to actively encourage parent and family support and assistance for school programs
- WMS staff will develop and deliver timely information and training to parents
- WMS will respond to such barriers as language, culture, education levels and work schedules of parents and families that may limit opportunities to participate fully in the education of their students
- Parents and families support their student's learning at home and in school and serve as their student's advocate
- WMS will disseminate information to parents on all required Title 1 notifications

# Annual Meeting

Watauga Middle School will hold an annual parent meeting to educate parents about Title I funding and how it will be used to support the parent and family engagement. The campus will also host a flexible number of meetings with parents throughout the school year. A primary goal of these meetings will be to establish parents as equal partners in their student's academic achievement.

# Parents' Right to Know

Watauga Middle School will provide parents with an annual notification that outlines the parents' right to know about the professional qualifications of the classroom teachers who instruct their student, as well as any paraprofessionals who provide services to the student.

# **Building Capacity for Parent-School Partnerships**

Watauga Middle School will facilitate the use of district resources by parents and families, including those provided through Birdville ISD parent liaisons and staff:

- Training for parents in understanding students' state and local assessment and screener results
- Other parent trainings based on identified needs and requests
- Links to external agency resources, as needed
- Parenting skills classes
- ESL classes
- Homework help training
- Translation services for homework
- Interpreter services for ARD, LPAC, counseling, psychological evaluations, teacher/principal conferences with parents at Title I, Part A schools, district meetings, PTA, and others

# **School-Parent Compacts**

Watauga Middle School will jointly develop and share with parents a school-parent compact. The school-parent compact outlines how parents, staff, and students share the responsibility for improved student academic achievement. It also describes the necessary partnership that must develop between the school and its families through regular two-way, meaningful communication. Watauga Middle will undertake an annual collaborative review of its school-parent compact and make revisions as needed.

Watauga Middle School has a responsibility to:

- Implement high-quality curriculum and instruction in a supportive and effective learning environment
- Provide One-to-One Technology
- Utilize relevant sections of the school-parent compact to guide parent-teacher conferences
- Provide frequent reports to parents on their student's progress
- Offer parents reasonable access to staff, opportunities to volunteer and participate in their student's class, and observation of classroom activities
- Initiate and respond to parent communications

Parent responsibilities to support their student's learning include:

- Ensuring regular student attendance and the school provided One-to-One Technology is with them
- Participating in decisions related to their student's education
- Monitoring positive use of extracurricular time, establishing healthy habits, and modeling literacy at home.
- Completing an online volunteer registration form and volunteering on campus, whenever practical
- Initiating and responding to school communications
- Monitoring academic progress via Focus and Canvas (as applicable)

# Parent Engagement Evaluation

Each spring, Watauga Middle School will assemble a team, including Title I parents, teachers, and staff members, to review the content and effectiveness of family engagement policies and programs. Evaluation information will be collected through parent surveys that gauge levels of family engagement while identifying barriers to parent participation. Based on this input and through a collaborative consultation process, the campus will review the existing family engagement policy and make revisions as necessary.



# ESCUELA INTERMEDIA WATAUGA TÍTULO I, PARTE A, POLÍTICA DE COMPROMISO DE PADRES Y FAMILIAS

## Declaración de Propósito

El propósito de la Política de Participación de Padres y Familias de la Escuela Watauga Middle es promover una asociación de trabajo altamente efectiva entre las familias y el personal. Watauga Middle ha adoptado la política para garantizar que brindemos a los padres y las familias oportunidades sustanciales y significativas para participar como socios iguales en la educación de estudiantes. El campus desarrollará las capacidades del personal, los padres, las familias y los miembros de la comunidad para trabajar juntos como socios iguales para mejorar el rendimiento de todos los estudiantes de la escuela.

#### Metas

- WMS promoverá la comunicación bidireccional (ambas partes) regular entre el hogar y la escuela.
- Los padres, las familias, los educadores y los miembros de la comunidad ayudaran a mejorar el rendimiento estudiantil al apoyar la participación de la familia en la educación de estudiantes.
- WMS proporcionará un ambiente seguro y abierto para que los padres y las familias visiten la escuela y promover activamente el apoyo y la asistencia de los padres y las familias para los diferentes programas escolares.
- El personal de WMS desarrollará y entregará información y capacitación oportuna a los padres de familia.
- WMS responderá a diferentes barreras tales como el idioma, la cultura, los niveles de educación y los horarios de trabajo de los padres de familia y las familias que pueden limitar las oportunidades de participar plenamente en la educación de estudiantes.
- Los padres y las familias apoyarán el aprendizaje de sus hijos tanto en el hogar como en la escuela y servirán como guía de estudiantes.
- WMS difundirá información a los padres sobre todas las notificaciones requeridas del Título 1

## Reunión Anual

La escuela de Watauga llevará a cabo una reunión anual de padres para educar a los padres sobre el financiamiento del Título I y como se utilizará para apoyar la participación de los padres y la familia. El campus también organizará una cantidad flexible de reuniones con los padres durante el año escolar. El objetivo principal de estas reuniones será establecer a los padres de familia como socios iguales en el rendimiento académico de estudiantes.

#### Derecho de los Padres de Familia a saber.

La escuela de Watauga proporcionará a los padres de familia una notificación anual que describe el derecho de los padres a saber sobre las calificaciones profesionales de los maestros que instruyen a estudiantes, así como a cualquier paraprofesional que brinde servicios de estudiantes.

### Crear la capacidad para la asociación entre padres y escuela.

La escuela de Watauga facilitará el uso de los recursos del distrito por parte de los padres y las familias, incluidos los proporcionados a través de los enlaces y el personal de Birdville ISD:

- Capacitación a padres de familia para comprender la evaluación estatal y local de los estudiantes y los resultados de las evaluaciones.
- Otros entrenamientos para padres basados en las necesidades y solicitudes.

- Enlaces a recursos de agencias externas, según se solicite.
- Clases de guía parental.
- Clases de ESL
- Entrenamiento de ayuda con la tarea
- Servicios de traducción para la tarea.
- Servicios de intérpretes para ARD, LPAC, asesoramiento, evaluaciones psicológicas, conferencias de maestros / directores con los padres en las escuelas del Título I, Parte A, reuniones de distrito, PTA y otros.

### Pactos escuela-padres

La escuela de Watauga desarrollará y compartirá conjuntamente con los padres un pacto escuela-padres. El pacto entre la escuela y los padres describe cómo los padres, el personal y los estudiantes comparten la responsabilidad de mejorar el rendimiento académico de los estudiantes. También describe la asociación necesaria que debe desarrollarse entre la escuela y sus familias a través de una comunicación regular bidireccional y significativa. Watauga Middle realizará una revisión anual de colaboración de su pacto entre padres y escuela y realizará las revisiones que sean necesarias.

La escuela de Watauga tiene la responsabilidad de:

- Implementar un plan de estudios e instrucción de alta calidad en un entorno de aprendizaje eficaz y de apoyo.
- Proporcionar tecnología uno a uno
- Utilizar secciones relevantes del pacto escuela-padres para guiar las conferencias de padres y maestros.
- Proporcionar informes frecuentes a los padres sobre el progreso de sus estudiantes.
- Ofrecer a los padres acceso razonable al personal, oportunidades para ser voluntario y participar en la clase de sus hijos y observación de las actividades del aula.
- Iniciar y responder a las comunicaciones de los padres.

Las responsabilidades de los padres para apoyar el aprendizaje de sus estudiantes incluyen:

- Asegurar la asistencia regular de los estudiantes y la tecnología uno a uno proporcionada por la escuela esta con ellos
- Participando en decisiones relacionadas con la educación de sus estudiantes
- Monitorear el uso positivo del tiempo extracurricular, establecer hábitos saludables y modelar la alfabetización en el hogar
- Completar un formulario de inscripción de voluntario en línea y ser voluntario en el campus, siempre que sea práctico
- Iniciar y responder a las comunicaciones escolares.
- Monitoreo del progreso académico a través de Focus y Canvas (según corresponda)

### Evaluación de participación de los padres

Cada primavera, la Escuela Secundaria Watauga reunirá un equipo, que incluye a los padres, maestros y miembros del personal del Título I, para revisar el contenido y la efectividad de las políticas y programas de participación familiar. La información de evaluación se recopilará a través de encuestas de padres que miden los niveles de participación familiar al tiempo que identifican las barreras para la participación de los padres. Con base en esta información y a través de un proceso de consulta colaborativa, el campus revisará la política de participación familiar existente y hará las revisiones que sean necesarias.

# Watauga Middle School Family/School Compact 2024 - 2025

The Family/School Compact is a voluntary agreement between students, parents, teachers and the administrators at Watauga Middle School. The Compact outlines how students, parents, teachers and the administrators will share responsibility in helping the students meet the state and district academic standards.

#### As a student, I will:

- Participate actively in my own learning.
- Attend school and arrive on time each day.
- Follow all school CHAMPs.
- Come to school with a positive attitude and maintain it throughout the day.
- Bring my BISD issued ChromeBook daily and ensure it is charged and/or bring the charger.
- Respect students, school staff, property, and myself.
- Complete all assigned work and understand it is **required** and not optional.
- Attend tutorials as needed/recommended by my teachers.
- Check my grades via Focus on-line weekly. <a href="http://schools.birdvilleschools.net/bisd">http://schools.birdvilleschools.net/bisd</a>.

### As a parent/guardian, I will:

- Have my student attend school daily and arrive on time.
- Ensure my student brings their BISD issued ChromeBook daily as well as ensure it is charged and/or they bring their charger. If my student loses or breaks their ChromeBook and/or charger, I understand I am responsible for paying for them in order to replace them.
- Expect my student to practice self-discipline and show respect.
- Establish a time for homework, review it regularly and collaborate in my student's education which includes committing them to tutorials as/if needed.
- Attend parent/teacher conferences and openly communicate the needs of my student.
- Check my student's grades via Focus on-line weekly. <a href="http://schools.birdvilleschools.net/bisd">http://schools.birdvilleschools.net/bisd</a>. (Use of public library or school library computers is available.)

#### As teachers, we will:

- Maintain high standards of academic achievement and positive behavior.
- Accept the challenge of helping all learners succeed.
- Respect students, parents, and community members as equal partners in the education process.
- Maintain an open line of communication between school and home.
- Ensure student progress is monitored timely through progress reports and reports cards:
  - ❖ First Nine Weeks: Aug. 14<sup>th</sup> Oct. 10<sup>th</sup>
  - ❖ Second Nine Weeks: Oct 15<sup>th</sup> − Dec. 19<sup>th</sup>
  - ❖ Third Nine Weeks: Jan. 7<sup>th</sup> Mar. 13<sup>th</sup>
  - ❖ Fourth Nine Weeks: Mar. 24<sup>th</sup> May 22<sup>nd</sup>
- Create a learning environment that will help develop responsible, caring and independent students.
- Ensure students have BISD issued technology for 1:1 capabilities.

#### As administrators, we will:

- Maintain high standards of academic achievement and positive behavior.
- Accept the challenge of helping all learners learn, all teachers teach and all parents feel proud.
- Respect students, parents, and community members as equal partners in the education process.
- Provide an environment that allows for positive communication between the students, parents and school staff
- Support this form of students, parents and school staff involvement.

## Watauga Middle School Acuerdo entre Familias y Escuela 2024 - 2025

Un acuerdo entre familias y escuela es entre estudiantes, padres, maestros y los administradores de la escuela secundaria Watauga. El acuerdo se describe como los estudiantes, padres, maestros y los y administradores compartirán la responsabilidad en ayudar a los estudiantes a cumplir con los estándares académicos del estado y distrito.

#### Como estudiante yo:

- Participare en mi propio aprendizaje.
- Vendré a la escuela y llegar a tiempo.
- Seguiré las reglas de CHAMPs.
- Vendré con una actitud positiva durante el día.
- Traeré mi BISD Chromebook todos los días y asegurare de que esté cargada y / o traer el cargador.
- Respetare mi persona, otros estudiantes, personal de la escuela y propiedades de la escuela.
- Completare todo mi trabajo de la escuela y entender que es requerido y no una opción.
- Asistiré a tutoriales según sea necesario o recomendado por los maestros.
- Revisa mis calificaciones a través de Focus en línea semanalmente. http://schools.birdvilleschools.net/bisd.

#### Como padre/ tutor yo:

- Hare que mi hijo(a) asista a la escuela todos los días y llegar a tiempo.
- Asegurare que mi hijo a traiga su BISD Chromebook todos los días y que esté cargada y / o traerá el cargador. Si mi estudiante pierde o rompe su ChromeBook y / o cargador, entiendo que soy responsable de pagarlos para reemplazarlos.
- Asistiré a las conferencias de padres / maestros y comunicar abiertamente las necesidades de mi hijo(a).
- Checare las calificaciones de mi hijo a través de Focus semanalmente por línea
   <a href="http://schools.birdvilleschools.net/bisd">http://schools.birdvilleschools.net/bisd</a>. (En una biblioteca pública o las computadoras de la biblioteca de la

   escuela estarán disponibles).
  - Primeras nueve semanas: del 14 de agosto al 10 de octubre
  - Segundas nueve semanas: del 15 de octubre al 19 de diciembre
  - ❖ Tercera nueve semanas: del 7 de enero al 13 de marzo
  - Cuarta nueve semanas: del 24 de marzo al 22 de mayo
- Esperare de mi hijo(a) en la práctica de la autodisciplina y el respeto.
  - Estableceré un tiempo para la tarea, examinarla con regularidad y ser participé en la educación de mi hijo(a).

#### Como maestro yo:

- Mantendré alto rendimiento a nivel educativo y una actitud positiva.
- Aceptare el desafío de ayudar a todos los estudiantes a tener éxitos.
- Respetare a los estudiante, padres y miembros de la comunidad como socios iguales en el proceso educativo.
- Mantendré una línea abierta de comunicación entre escuela y casa.
- Asegurare que el progreso de los estudiantes sea monitoreado a tiempo mediante informes de progreso y boletas de calificaciones:
- Creare un ambiente de aprendizaje que ayudara a desarrollar la responsabilidad, cuidado y dependencia del estudiante
- Aseguraré de que los estudiantes tengan tecnología emitida por BISD para capacidades 1:1

#### Como administrador yo:

- Mantendré un alto rendimiento a nivel educativo y una actitud positiva.
- Aceptare el desafío de ayudar a todos los estudiantes a aprender, los maestros a ensenar, y los padres que se sientan orgullosos.
- Respetare a los estudiantes, padres y miembros de la comunidad como socios iguales en el proceso educativo.
- Proveeré un ambiente que permita la comunicación positiva entre los estudiantes, padres y el personal de la escuela.
- Apoyare esta forma de los estudiantes, los padres y personal escolar involucrado.